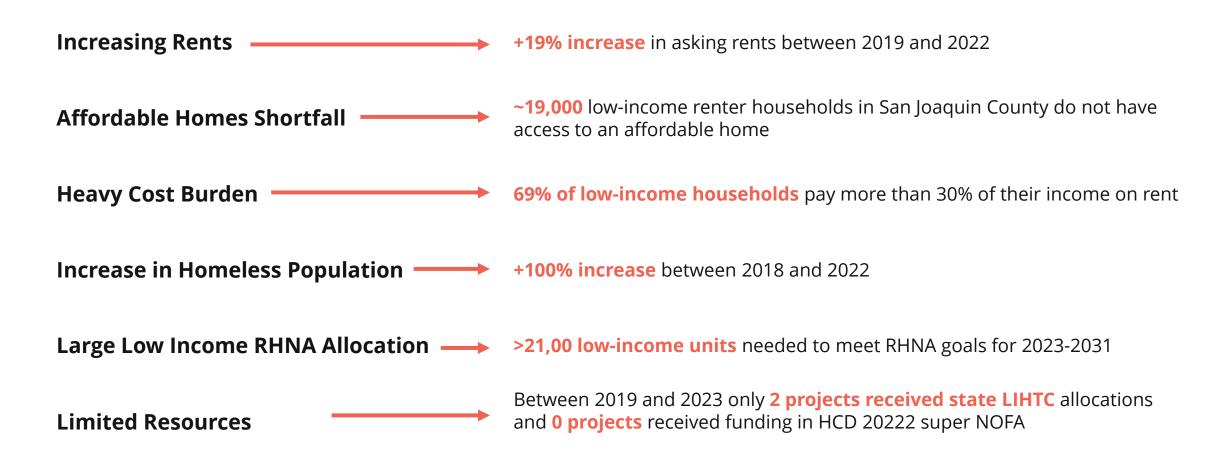


San Joaquin County Affordable Housing Needs

The need for affordable housing continues to grow in San Joaquin County with more limited tools for local support.



Affordable Housing Gap by Income

San Joaquin County has an **affordable housing deficit of over 17,600 rental units** for households making less than \$35,000/year.

Affordable Housing Supply Gap in San Joaquin County (2021)

Income Bracket	Renter Households	Affordable Supply	Supply Gap/Surplus
<\$20K	14,600	4,200	(10,400)
\$20K-\$35K	23,400	16,200	(7,200)

Tools to Fill Gap

There are **three main funding strategies** that can be used to fill the affordable housing supply gap.

New Construction Low Income Housing

New construction of rent restricted units for low-income households requires a **subsidized source for construction costs and often HUD Section 8 vouchers for rents** to incentivize developers and investors to provide more low-income housing.

Permanent Supportive Housing (PSH)

PSH combines affordable
housing with supportive
services that help those exiting
homelessness and other
institutions obtain and maintain
housing as well as improve health
and connect with the community.

It is targeted to individuals and families with high-acuity needs.

Naturally Occurring Affordable Housing (NOAH)

NOAH refers to residential rental properties that are **affordable but are unrestricted and unsubsidized** by any local or state program. NOAH rents are relatively low compared to the regional housing market.

These unassisted rental buildings offer an opportunity to preserve units for low-income households using subsidized loans.

Total Cost to Fill the Affordable Supply Gap

A **Regional Housing Trust Fund**, with **dedicated funding sources**, could help finance the **\$2.9 billion estimated cost** to fill the County's affordable housing supply gap

Estimated Cost to Fill the San Joaquin County Affordable Housing Supply Gap

Program	Total Units	<30% AMI*	30-60% AMI*	Total By Program
New Construction	8,490	\$633M \$150,000 cost per unit	\$657M \$150,000 cost per unit	\$1.29B
Permanent Supportive Housing	5,210	\$1,302M \$250,000 cost per unit	-	\$1.30B
NOAH Preservation	3,920	\$78M \$75,000 cost per unit	\$252M \$88,000 cost per unit	\$0.33B
Total by AMI	17,620	\$2,013M	\$909M	\$2.92B

Source: US Department of Housing and Urban Development (2021); HR&A Analysis

^{*}The area median income for San Joaquin County was \$85,000 in 2021.

Regional Precedents

Other regions in California have established regional housing trust funds with the purpose of raising and allocating funding for the planning and production of affordable housing. Here are a few examples.









	San Gabriel Valley Regional Housing Trust	Orange County Housing Finance Trust	Sacramento Housing and Redevelopment Authority	Bay Area Housing Finance Authority
Year Established	2020	2019	1990	2019
Annual Funding	\$1.35 million	\$11 million	\$2 million	NA
Total Funding	\$21 million	\$25 million	\$47 million	\$15 million
Funding Sources	HCD & State Appropriations	County Mental Health Services Act & General Fund, and State Appropriations	Commercial Property Transfer Fee	State Appropriations & Philanthropy
Housing Focus Type	Supportive housing, and extremely low, very low and low-income housing projects	Supportive housing, and extremely low, very low and low-income housing projects	Very low-income housing production	Displacement mitigation, preservation of existing middle and low-income housing, and production of new housing
Governing Board Members	Board of Directors, General Counsel and San Gabriel Valley Council of Governments support staff	Board Supervisors, countywide elected officials, and representatives and city council members from each member city	County Board members representing one of five districts	Board composed of Metropolitan Transportation Commission and Association of Bay Area Governments board members

Identifying Sources of Funding

The financial feasibility of a housing trust fund depends on sourcing several different types of capital.

Short Term	Medium Term	Long Term
One-time funding sources deployed to demonstrate concept and importance of creating a flexible source for the region.	Larger financing sources to capitalize the trust fund in the medium-term with a large pool of working capital.	As impact is demonstrated, other funds offer a sustainable long-term mechanism to financing a housing trust fund.
REAP 2.0	General Obligation or Revenue Bond	Annual General Fund Appropriations
HCD Local Housing Trust Fund Matching Grant	State Appropriations	Special Tax/Fee
HCD Permanent Local Housing Allocation	Regional Philanthropy	Member Fees
Other Local County/City Contributions		

Year One Implementation Plan

Finally, additional seed and recurring funding sources need to be identified and approved.

	Next Steps
1. Establish a Housing Trust Fund	 Secure SJCOG, County and other local government support Define governance structure details Allocate \$1 million REAP 2.0 to fund initial administrative and seed money costs
2. Develop Program Design	 Hire a consultant to administer, draft bylaws, establish underwriting guidelines, and draft initial NOFA Define the process for evaluating and approving financing for projects Identify a pipeline of eligible housing projects
3. Secure Seed Funds	 Secure participating agency financial contributions—with the goal of raising \$5 million Explore additional sources of support Apply for HCD LHTF matching grant in Spring 2024 Develop strategy to pursue State budget and other forms of support